

# Chapter 1

## Managerial Accounting: An Overview

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### Solutions to Questions

**1-1** Financial accounting is concerned with reporting financial information to external parties, such as stockholders, creditors, and regulators. Managerial accounting is concerned with providing information to managers for use within the organization. Financial accounting emphasizes the financial consequences of past transactions, objectivity and verifiability, precision, and companywide performance, whereas managerial accounting emphasizes decisions affecting the future, relevance, timeliness, and segment performance. Financial accounting is mandatory for external reports and it needs to comply with rules, such as generally accepted accounting principles (GAAP) and international financial reporting standards (IFRS), whereas managerial accounting is not mandatory and it does not need to comply with externally imposed rules.

**1-2** Five examples of planning activities include (1) estimating the advertising revenues for a future period, (2) estimating the total expenses for a future period, including the salaries of all actors, news reporters, and sportscasters, (3) planning how many new television shows to introduce to the market, (4) planning each television show's designated broadcast time slot, and (5) planning the network's advertising activities and expenditures.

Five examples of controlling activities include (1) comparing the actual number of viewers for each show to its viewership projections, (2) comparing the actual costs of producing a made-for-television movie to its budget, (3) comparing the revenues earned from broadcasting a sporting event to the costs incurred to broadcast that event, (4) comparing the actual costs of running a production studio to the budget, and (5) comparing the actual cost of providing global, on-location news coverage to the budget.

**1-3** The quantitative analysis would focus on determining the potential cost savings from buying the part rather than making it. The qualitative analysis would focus on broader issues such as strategy, risks, and corporate social responsibility. For example, if the part is critical to the organization's strategy, it may continue making the part regardless of any potential cost savings from outsourcing. If the overseas supplier might create quality control problems that could threaten the end consumers' welfare, then the risks of outsourcing may swamp any cost savings. Finally, from a social responsibility standpoint, a company may decide against outsourcing if it would result in layoffs at its domestic manufacturing facility.

**1-4** Companies prepare budgets to translate plans into formal quantitative terms. Budgets are used for various purposes, such as forcing managers to plan ahead, allocating resources across departments, coordinating activities across departments, establishing goals that motivate people, and evaluating and rewarding employees. These various purposes often conflict with one another, which makes budgeting one of management's most challenging activities.

**1-5** Managerial accounting is relevant to all business students because all managers engage in planning, controlling, and decision making activities. If managers wish to influence co-workers across the organization, they must be able to speak in financial terms to justify their proposed courses of action.

**1-6** The Institute of Management Accountants estimates that 80% of accountants work in non-public accounting environments. Accountants that work in corporate, non-profit, and governmental organizations are expected to

# Managerial Accounting Chapter 1 Solutions

**Cecily A. Raiborn**



## **Managerial Accounting Chapter 1 Solutions:**

Weygandt's Managerial Accounting Jerry J. Weygandt, Paul D. Kimmel, Donald E. Kieso, 2017-09-05 Weygandt's Managerial Accounting provides students with a clear introduction to fundamental managerial accounting concepts. This edition helps students get the most out of their accounting course by making practice simple. Designed for a one semester undergraduate Managerial Accounting course, the authors provide new opportunities for self-guided practice, allowing students to check their knowledge of accounting concepts, skills, and problem-solving techniques, and receive personalized feedback at the question, learning objective, and course level. Newly streamlined learning objectives help students use their study time efficiently by creating clear connections between the reading and video content and the practice homework and assessment questions. Using metric units and companies with a more global feel, this new text is ideal for courses across the world.

**Managerial Accounting** Jerry J. Weygandt, Paul D. Kimmel, Donald E. Kieso, 2009-10-19 Many corporate managers struggle to see the relevance of accounting in their everyday responsibilities. Weygandt shows them how managerial accounting information fits in the larger context of business so they are better able to understand the important concepts. The new Do It feature reinforces the basics by providing quick-hitting examples of brief exercises. The chapters also incorporate the All About You (AAY) feature as well as the Accounting Across the Organization (AAO) boxes that highlight the impact of accounting concepts. With these features, readers will have numerous opportunities to think about what they have just read and then apply that knowledge to sample problems.

*Managerial Accounting* Michael Maher, Clyde P. Stickney, Roman L. Weil, 1994

*Managerial Accounting: Asia-Pacific Edition* John Sands, Lanita Winata, Sophia Su, Maryanne Mowen, Don Hansen, Dan L. Heitger, 2018-10-01 Managerial Accounting is characterised by a strong pedagogical framework and a dynamic and practical approach that directly demonstrates how students can develop their careers in real life. The text introduces students to the underlying concepts and applications of management accounting tools based on the traditional allocation approach and absorption costing method and uses Staircase exercises in each chapter to build knowledge and help learners to link the content between chapters as they progress through the book. This title uses easy-to-understand student-friendly language, uncomplicated examples, a logical discussion of concepts that matches student learning processes, and clear visual explanations that support student understanding.

*Introduction to Management Accounting* Peter Scott, 2018 Peter Scott's Introduction to Management Accounting provides a thorough but accessible and engaging introduction to the subject for first-year students. This highly practical textbook uses a multitude of worked and real-life examples, supportive learning features, crystal-clear explanations, and extensive online resources, all fully integrated with the book to guide students towards a confident understanding of the fundamentals of management accounting. Scott's lively writing style sets the numerical content within an easy-to-follow narrative, and the real-life relevance of each tool or technique is explained at every turn. All key areas of first-year management accounting courses are covered to provide a solid foundation for more advanced modules.

The book's online resources include a wealth of materials which can be downloaded into a university's local VLE. The student resources include Interactive Multiple Choice Questions for revising key topics, Numerical exercises for practising the calculation of accounting information from given sets of data, Go back over this again features containing a mix of further examples, written exercises, true or false questions, and annotated accounting information to help consolidate learning and revise or revisit concepts, Show me how to do it videos that provide practical demonstrations of dealing with more complex accounting tasks, Web links for primary source material and articles through which readers can learn more about the companies and organizations discussed in the book. Lecturer resources include PowerPoint slides, examples and solutions, and hundreds of ready-to-use multiple choice questions all arranged by chapter. Lecturers can choose to make the online materials available to their students via Dashboard, a learning and assessment tool which provides sophisticated analytics for student achievement and engagement with the resources, also facilitating discussions and course updates.

**Scorebuilder for Managerial Accounting** Bruce Baldwin, Diane D. Pattison, 1988      Schaum's Outline of Managerial Accounting Jae Shim, Joel Siegel, 1998-11-21 Tough Test Questions Missed Lectures Not Enough Time Fortunately for you there's Schaum's Outlines. More than 40 million students have trusted Schaum's to help them succeed in the classroom and on exams. Schaum's is the key to faster learning and higher grades in every subject. Each Outline presents all the essential course information in an easy-to-follow topic-by-topic format. You also get hundreds of examples, solved problems, and practice exercises to test your skills. This Schaum's Outline gives you Practice problems with full explanations that reinforce knowledge. Coverage of the most up-to-date developments in your course field. In-depth review of practices and applications. Fully compatible with your classroom text. Schaum's highlights all the important facts you need to know. Use Schaum's to shorten your study time and get your best test scores. Schaum's Outlines Problem Solved.

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*Managerial Accounting* Cecily A. Raiborn, 2004      *Introduction to Management Accounting* Dudley W. Curry, 1987      **Financial and Managerial Accounting** Jerry J. Weygandt, Paul D. Kimmel, Jill E. Mitchell, 2024-03-12. Financial and Managerial Accounting 5th Edition by Jerry Weygandt, Paul Kimmel, and Jill Mitchell provides a practical introduction to financial and managerial accounting with a hands-on, active learning experience to improve student understanding, retention, and engagement. Students work through integrated practice at the point of learning with real-world connections and high-quality assessment ensuring they

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**Management Accounting** Don R. Hansen, Maryanne M. Mowen, 2000 Management Accounting 5e integrates coverage of both traditional topics such as job order and process costing and more innovative topics such as strategic cost analysis activity based tactical decision making productivity measurement and control quality cost management theory of constraints process value analysis and international topics This approach emphasizes that changing conditions often require a change in cost management systems

Management Accounting Change Danture Wickramasinghe, Chandana Alawattage, 2007 Written by two experienced lecturers this is the first student centered textbook to bridge the technical and theoretical aspects of management accounting change Packed full of pedagogical features including mini cases learning outcomes key terms article summaries key concept boxes real world cases chapter summaries and further reading suggestions and resources it is clear and accessibly written covering all the major emerging topics in management accounting theory Discussing technical developments in management accounting from conventional cost accounting to contemporary strategic management accounting and beyond in four parts it shows how conventional cost accounting techniques and management control models evolved in line with the development of mass production and bureaucracy explores how recent developments such as customer and strategic orientations in business flexible manufacturing post bureaucracy network and virtual organizational technologies implicate in management accounting provides a number of alternative theories through which the transition of management accounting from mechanistic to post mechanistic approaches can be explained elaborating both rational and interpretive critical theories This excellent text meets a desperate need for an advanced management accounting textbook that incorporates theory and practice and is accessible and engaging for all those studying in this challenging area

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Managerial Accounting Irvin N. Gleim, Terry L. Campbell, 1988

**Financial & Managerial Accounting , Ch 1-15 (Financial Chapters)** Walter T. Harrison Jr., M. Suzanne Oliver, Charles T. Horngren, 2011-11-21 This

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