

# Managerial FRAUD

Executive Impression Management,  
Beyond Red Flags



TERRY A. SHERIDAN

# Managerial Fraud Executive Impression Management Beyond Red Flags

**Terry A. Sheridan**



### **Managerial Fraud Executive Impression Management Beyond Red Flags:**

Managerial Fraud Terry A. Sheridan, 2016      **Managerial Fraud** Terry A. Sheridan, 2016-05-13 Most frauds perpetrated by senior managers take longer to uncover than those by other occupational groups and they steal more. This is a serious problem world wide. Currently the Red Flag approach is used by auditors to prevent and uncover fraud and in some countries it is statutory. However the existing approach does not catch managerial fraudsters quickly or very often. In *Managerial Fraud* Dr Terry Sheridan reports the findings of her study of fraudulent executives. Her work illuminates the particular methods fraudsters employ to appear more authentic than the average person and reveals two types of executive fraudster with very different behaviours. All this helps to explain why the current Red Flag approach fails to identify potential fraudsters and instead tends to focus on Red Flag executives who are negative characters but non fraudulent and accounts for the problem auditors face who see Red Flag indicators and are obliged to conduct further audits yet find nothing of substance. During the author's research the innocent colleagues who worked closely with fraudulent managers have for the first time been interviewed about their experiences and had their impressions analysed leading to the development of an innovative typology of fraudulent executives based on Impression Management Theory. Better understanding of what Dr Sheridan has uncovered might result in organisations being able to reduce their exposure to fraud perpetrated by their own senior management.

**Business Threats and Opportunities in the Western Balkans** Hristina Runcheva Tasev, Elena Makrevska Disoska, 2021-10-15 This book provides a comprehensive outlook of expected long term economic changes in the Western Balkans inspiration for involved decision makers and ways to leverage the opportunities of the COVID 19 pandemic. It considers how the organizational aspects of enterprises changes in consumer behavior the rise of informational technologies and the expansion of the digital market can create economic growth based on lower carbon consumption and sustainable growth based on green and clean solutions. The length and depth of the current economic crisis will depend on a combination of effective policies incentives and management systems that can balance between the protection of public health and economic well being.

**Handbook of Research on Organizational Culture and Diversity in the Modern Workforce** Christiansen, Bryan, Chandan, Harish C., 2017-03-24 Optimal development of contemporary businesses is dependent on a number of factors. By creating novel frameworks for organizational behavior effective competitive advantage can be achieved. The *Handbook of Research on Organizational Culture and Diversity in the Modern Workforce* is a comprehensive reference source for the latest scholarly content on components and impacts on effecting culturally diverse workplace environments. Highlighting a range of pertinent topics such as emotional intelligence human resources and work life balance this publication is ideally designed for managers professionals researchers students and academics interested in emerging perspectives on organizational development.

*The Changing Face of Compliance* Ms Sharon Ward, 2015-12-28 In *The Changing Face of Compliance* Sharon Ward explores the relationship between regulation and compliance offers insight into

the effectiveness of current functions and determines the key influences on regulation and compliance The text is a mix of hands on advice examples and research drawn from interviews with compliance officers across a wide range of jurisdictions and sectors This is a thoughtful and timely book whether you are concerned about the growing and changing implications of regulatory risk the benefit of leveraging additional value from your compliance function or ways of transforming and sustaining the function to ensure its continued relevance to the business *Malevolent Managers* Dr Terry A

Sheridan,2016-01-28 Dr Terry A Sheridan employs a new and unique theoretical perspective to examine how malevolent tyrannical and mediocre managers commonly use violence in the workplace not necessarily physical violence but bullying overt and covert emotional abuse all forms of negative behaviour that are damaging to individuals and organisations The theoretical basis for the author s analysis and prescriptions is the new perspective of Executive Impression Management which stems from Dr Sheridan s research into the differences between a number of types of executives from their co workers point of view That investigation developed indicators to identify different negative management types and also helped define what has been called respectful management the sort exercised by those managers who are good stewards What makes this book unusual is that it is derived from qualitative research and covers an area where hardly any scholarly work has been produced The author argues that the research methodology employed has resulted in a better understanding of impression management than has hitherto been possible It addresses the confusion that often abounds regarding who is a good or bad manager and the fact that we can identify bad management through measures of company or organisational performance but not how and why it went wrong It will assist the leadership of organisations to make the right decisions about recruitment and promotion and to identify and challenge poor performance effectively **The Executive Impression Management**

**Process of Non-Fraudster Executives** Terry A. Sheridan,2010 This working paper discusses the impression management process upon recipients of non fraudster executives There were found two types of non fraudster IM types the Benign and the Inconsistent Malevolent which presents in two forms the Superior and Inferior There is a discussion of the basis of Goffman s impression management from the recipients point of view of authenticity trust morality and the self for the two types

Exploring Recipients' Perceptions of Impression Management in the Workplace Terry A. Sheridan,2010 In this study the recipients were co workers of the phenomenon of executive impression management The data were collected from two groups who either worked with executives who have been convicted of an indictable offence of fraud therefore clearly fraudulent and executives who were not As the study is of social processes a constructivist approach was used A convenience sample generated data from 17 in depth interviews which were coded and categorised with theoretical sampling using grounded theory The applicability of known factors of fraud was also examined and analysed from the recipients U 2019 data

## Decoding **Managerial Fraud Executive Impression Management Beyond Red Flags**: Revealing the Captivating Potential of Verbal Expression

In an era characterized by interconnectedness and an insatiable thirst for knowledge, the captivating potential of verbal expression has emerged as a formidable force. Its capability to evoke sentiments, stimulate introspection, and incite profound transformations is genuinely awe-inspiring. Within the pages of "**Managerial Fraud Executive Impression Management Beyond Red Flags**," a mesmerizing literary creation penned by way of a celebrated wordsmith, readers set about an enlightening odyssey, unraveling the intricate significance of language and its enduring impact on our lives. In this appraisal, we shall explore the book's central themes, evaluate its distinctive writing style, and gauge its pervasive influence on the hearts and minds of its readership.

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